### ARGYLL AND BUTE COUNCIL

### **AUDIT AND SCRUTINY COMMITTEE**

### **FINANCIAL SERVICES**

19 December 2023

### **INTERNAL AND EXTERNAL AUDIT REPORT FOLLOW UP 2023-24**

#### 1.0 INTRODUCTION

- 1.1 Internal and external audit reports include an action plan with a management response establishing the agreed action, timescale and responsible officer. Internal Audit record these in a database and, on a monthly basis, follow them up to ensure they are being progressed.
- 1.2 This report updates the committee on all open actions as at 30 September 2023 including information on actions where the agreed implementation date has been rescheduled.

#### 2.0 RECOMMENDATIONS

2.1 To endorse the contents of the report.

### 3.0 DETAIL

- 3.1 The two tables below provide a numerical summary of open audit actions with a split between actions due by and due after 30 September 2023.
- 3.2 Appendix 1 provides further detail on actions that have either been delayed and rescheduled or for which Internal Audit have received no response/evidence required from the service to inform this follow up.

Table 1 - Actions Due by 30 September 2023

Service	Complete	Delayed & Rescheduled	Evidence Required	Total
INTERNAL AUDIT			_	_
DH – Commercial Services	0	1	0	1
DH – Legal & Regulatory Support	2	0	0	2
KF – Customer Support Services	3	3	0	6
KF – Development & Economic Growth	1	2	0	3
KF – Financial Services	2	4	0	6
KF – Roads & Infrastructure Services	2	3	0	5
H&SCP (IJB) – Adult Services (Older Adults & Community Hospitals)	0	2	1	3
H&SCP (IJB) – Finance & Transformation	0	0	1	1
H&SCP (IJB) – Strategic Planning & Performance	1	0	0	1
H&SCP (SW) – Adult Services (Mental Health Learning Disability, Addictions & Lifelong Conditions)	2	5	0	7
H&SCP (SW) – Finance & Transformation	0	2	0	2
EXTERNAL AUDIT				
Nil				
TOTAL	13	22	2	37

Table 2 - Actions due after 30 September 2023

Service	Complete	On Course	Delayed & Rescheduled	Evidence required	Total
INTERNAL AUDIT					
DH – Commercial Services	0	2	0	0	2
DH – Legal & Regulatory Support	1	5	0	0	6
KF – Customer Support Services	1	6	1	0	8
KF – Development & Economic Growth	0	2	1	0	3
KF – Financial Services	4	29	0	0	33
KF – Roads & Infrastructure Services	0	6	0	0	6
H&SCP (IJB) – Adult Services (Older Adults & Community Hospitals)	0	0	0	1	1
H&SCP (IJB) – Finance & Transformation	1	2	0	0	3
H&SCP (IJB) – Strategic Planning & Performance	0	2	0	0	2
EXTERNAL AUDIT					
Nil					
TOTAL	7	54	2	1	64

### 4.0 CONCLUSION

4.1 Satisfactory progress continues to be made implementing audit actions.

### 5.0 IMPLICATIONS

5.1	Policy - None
5.2	Financial - None
5.3	Legal - None
5.4	HR - None
5.5	Fairer Scotland Duty - None
5.5.1	Equalities – None
5.5.2	Socio-Economic Duty – None
5.5.3	Islands Duty - None
5.6	Risk –None
5.7	Customer Service – None
5.8	Climate Change - None

Paul MacAskill Chief Internal Auditor 19 December 2023

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### **APPENDICES**

Appendix 1 – Action Plan Points Delayed & Rescheduled or with No Response

## Appendix 1 - Action Plan Points Delayed & Rescheduled/Evidence Required

## Action Plan Points Due by 30 September 2023

Se	vice, Report, Plan no. & Finding	Agreed Action	Dates	Comment	Responsible Officer
	COMMERCIAL SERVICES	Develop and issue	30/07/2023	Jointly appointed Community	Senior
	Climate Change Act	communications related to	30/09/2023	Planning Partnership post holder	Communication
		regional net zero ambition as	31 Dec 2023	now appointed and commences	Officer
	4. Emissions Targets The Council has the ambition	Community Planning		end of October 2023. Now that	Communication
VFM	of becoming the UK's first net zero region and has	Partnership Plans confirmed.		post holder is in place they will	Officer for Climate
5	set targets for achieving net zero emissions. The			action and bring forward	Change Board Head
	targets have been published within the			communication plan as specified	of Commercial
	Decarbonisation Plan, however only the			before the end of the year.	Services
	overarching target to achieve net zero by 2045 is				
	displayed on the Council's website.			Delayed and Rescheduled	
	CUSTOMER SUPPORT SERVICES	Provided by key officer 1. CET	31/07/2023	Avoidable contacts review now	Customer
	Customer Service Centre	will engage with Service Leads	30/09/2023	formally incorporated into	Engagement Manager
		to review Avoidable Contact	31 Dec 2023	Customer Service Strategy Action	
	3. Performance Indicators Information gather using	measures and reporting. 2. CET		Plan. The CS Strategy and Plan	
	the Avoidable and Non Avoidable categories do	will send a report with		goes out to customer	
	not match real time concerns or trends identified	improvement		consultation in November 2023.	
>	by staff regarding arising issues as these are	recommendations to DMT and			
NO	lagging indicators. Customer Service Centre should	ELT for approval by July 2023.		Delayed and Rescheduled	
	, with Services, review the definitions of the				
	Avoidable and Non Avoidable Contacts with a view				
	to gathering actionable data on the volume of				
	repeat contacts due to lack of follow up, availability				
	of information and establishing whether there is				
	an issue with customers being unable to reach				
	staff who have been named as a key contacts.				
	CUSTOMER SUPPORT SERVICES	Proposal brought to DMTs/SMT	30/09/2023	Paper will be circulated to DMT	Head of Customer
	Equality and Socio-Economic Impact Assessment	on options for an oversight	30 Oct 2023	in October.	Support Services
NO N	6.0 (5.05) 4.7	process.			
2	3. Overview of EqSEIA There is no oversight at a			Delayed and Rescheduled	
	central level to ensure that budget papers, policy				
	documents or strategy changes or any other				

Service, Report, Plan no. & Finding		Agreed Action	Dates	Comment	Responsible Officer
	documents that an EqSEIA is attached where				
	required.				
	CUSTOMER SUPPORT SERVICES Equality and Socio-Economic Impact Assessment  5. Reporting The Fairer Scotland Duty, Part 1 of the	A reporting timetable will be developed and implemented to ensure all required assessments and reports are	30/09/2023 <b>30 Oct 2023</b>	Proposals contained within report which will be circulated to DMT in October.	Head of Customer Support Services
мот	Equality Act 2010 places a legal responsibility on the Council to pay due regard to how they can reduce inequalities of outcome, caused by socioeconomic disadvantage, when making strategic decisions. We are required to publish a written assessment showing how we have done this. In addition, the Council are also required to report annually information about the islands communities' impact assessments that have been completed. This has not been completed in the last reporting year.	completed.		Delayed and Rescheduled	
VFM	DEVELOPMENT & ECONOMIC GROWTH Building Standards  2. KPO Reporting Finding: MS Access is used to extract data from the IDOX system for KPO reporting, however, a move to corporate use of MS Office 365 means that MS Access is not included within that licence agreement. Support for MS Access 2013 will expire 31 March 2023 and newer existing versions by 31 March 2026 thereafter additional arrangements and licences will be required. Recommendation: Building Standards services should revisit the reporting functionality of the IDOX system to assess if historical issues have been addressed and raise any outstanding anomalies with the system provider. This will provide contingency for MS Access reporting.	1. Run all 7 IDOX standards reports and compare with the services MS Access reports 2. Identify and investigate differences 3. Report findings to IDOX and request feedback	30/06/2023 01/08/2023 <b>31 Dec 2023</b>	Work to compare our own Access reports against the IDOX performance reports is nearing completion with 6 of the 7 complete. Minor differences have been collated and will be discussed with IDOX. Meantime, the service continues to use its own access report to provide robust, accurate performance and service management data.  Delayed and Rescheduled	Building Standards Data Systems Technician

Se	rvice, Report, Plan no. & Finding	Agreed Action	Dates	Comment	Responsible Officer
ТОМ	DEVELOPMENT & ECONOMIC GROWTH Private Sector Housing Grants & Adaptions  3. Procedure Notes and Shared Documents While the vast majority of requirements are included there would be benefit to updating these to reflect current working practices, which have evolved due to hybrid working arrangements and the digitalisation of records. Consideration should be given to creating a checklist to ensure consistent application of processes.	Procedures and documents will be reviewed and updated. Checklists to be drawn up and introduced when updating the procedures	31/03/2023 30/09/2023 <b>31 Mar 2024</b>	Due to ongoing staff shortages within HSCP and Care and Repair the meeting has been rearranged for 25/10/23. Work is ongoing updating internal procedures, linking in to the action point regarding the update to the Scheme of Assistance which is currently underway. The revised completion date has been set as 31/03/24 to align with the proposed update to the Scheme of Assistance.  Delayed and Rescheduled	Team Lead - Housing operations
MEDIUM	FINANCIAL SERVICES FIXED ASSET REGISTER (AIRS) 3. Asset Record Maintenance  There are inconsistencies in descriptions when recording Council assets across the various systems and asset references are not always available to aid cross referencing. This results in difficulties reconciling assets held in service records to the fixed asset system AIRS.	Work with Property Services and Fleet to ensure systems record the same assets and refer to references on other systems.	31/12/2022 31/03/2023 30/06/2023 30/09/2023 <b>30 Nov 2023</b>	The capital accountant is planning to complete the reference matching and update by the end of October. The deadline for this action will need to be extended by a further month.  Delayed and Rescheduled	Accountant - Capital
HBH	FINANCIAL SERVICES FOLLOWING THE PUBLIC POUND  1. Guidance on Following the Public Pound (FtPP) Although the Council has an approved process to manage external funding requests it is limited in detail, is not closely aligned to the Code of Guidance on Funding External Bodies and Following the Public Pound and there is a general lack of awareness amongst officers that it exists.	Following the Public Pound guidance will be drafted to provide a consistent approach to managing the award of external funds.	30/06/2020 31/12/2020 30/06/2021 31/12/2021 30/09/2022 31/12/2022 31/03/2023 30/06/2023 30/09/2023 31 Dec 2023	The Asset Management Strategy was presented to the P+R Committee on 10/08/2023. The Committee agreed to recommend the strategy for approval by the Council - this final phase has still to be completed so this action will need to be extended again to allow time for the governance	Head of Financial Services

S	ervice, Report, Plan no. & Finding	Agreed Action	Dates	Comment	Responsible Officer
	Audit testing identified a number of areas of good practice within the Council and overall compliance with the principles of FtPP however there were examples of inconsistent practice. A more comprehensive guidance document should be established which provides a more standardised and tiered approach providing greater clarity over roles and responsibilities and standardised templates for key stages in the process including funding assessments and post award monitoring and reporting. The audit team researched a number of examples of FtPP guidance which had been created by other councils during the planning phase of the audit and can make these available to inform the creation of an Argyll and Bute equivalent.			process to be completed and officers to complete the remaining work.  Delayed and Rescheduled	
	FINANCIAL SERVICES MANAGEMENT OF DEBT/DEBT RECOVERY  18. Finding: Management information, detailing outstanding invoices, should be provided on a monthly basis to a Single Point of Contact in each Service. This is not happening, currently only those Services who request the information are being sent the reports. Recommendation: Reports should be provided to all Services.	This working group review of Sundry Debt will include the key issue of reporting, this aspect of the process will be vastly improved in the future. A suite of reports will be developed, the identification departmental debt champions reinstated and quarterly meetings setup for all relevant stakeholders.	30/09/2023 <b>31 Mar 2024</b>	There will be a delay associated with action 18, we have not got to that stage yet in our process review and I anticipate 31 March 2024 being a more realistic completion date now.  Delayed and Rescheduled	Revenues and Benefits Manager
	FINANCIAL SERVICES Payroll Processes  1. Workflow There is no overall workflow outlining the processes from recruitment to payroll, highlighting roles and responsibilities between managers within the services, HR&OD and Payroll staff	Prepare a detailed process flow diagram which illustrates the end to-end process and clearly articulates the roles and responsibilities for each step in the process.	30/09/2023 <b>31 Dec 2023</b>	The data gathering process for the current processes has been completed and compiled in Excel. A request has been submitted to ICT for Visio licenses for the two staff involved in the review to enable them to convert the Excel data to process diagrams. ICT will be	Finance Manager – Departmental Support and HR Manager – Operations

Ser	vice, Report, Plan no. & Finding	Agreed Action	Dates	Comment	Responsible Officer
				followed up on the outstanding license request.  Delayed and Rescheduled	
ГОМ	ROADS & INFRASTRUCTURE SERVICES FLEET MANAGEMENT 3. Driving Hours Compliance  Fleet drivers not subject to EU legislation maintain manual driving records which are handed to supervisors on a weekly basis to check and sign. This is a resource intensive process which is subject to human error. There would be clear process efficiency gains and less risk of error if the Council adopted the system already in place for fleet drivers subject to EU legislation and rolled out electronic driver cards to all fleet drivers.	The key officer will ensure that all drivers hold and use tachograph cards to move away from the paper book records.	31/12/2020 31/03/2021 30/06/2021 31/03/2022 30/06/2022 31/08/2022 31/08/2022 31/03/2023 31/05/2023 31/08/2023 31/12/2023 31 Mar 2024	This recommendation is partially implemented - The service user in Helensburgh is currently using the digital tachograph system.  The Fleet team are evaluating the use of the system at the end of October 2023. The use of the digital tachograph will be rolled out in Dunoon and area by area until the entire local authority area operates with the system. In terms of incremental rollout across the Council this should be completed by March 2024.	Procurement/Technic al Officer
VFM	ROADS & INFRASTRUCTURE SERVICES FLEET MANAGEMENT  6. Management of Pool Cars A high level analysis of the use of pool cars suggests the Council could generate considerable savings through more efficient use of pool cars. Fleet Services should explore this further via a more detailed review which should consider the potential benefits of: · a more centralised approach to the administration and booking of pool cars  · better promotion of the use of pool cars  · providing greater visibility of bookings and destinations to encourage pool car sharing	The pool car module will be released through Tranman. The pool car module offers a centralised approach to bookings and visibility. The Council's internal communications department will be contacted to highlight the use of the pool cars. Work will be undertaken to increase usage.	30/09/2020 31/12/2020 30/06/2021 31/12/2021 30/04/2022 29/07/2022 30/09/2022 31/12/2022 30/04/2023 31/08/2023 31 Dec 2023	The required system changes to the pool car module have been made through Tranman and final data checks within the new system are being undertaken by Fleet services. Once complete, the customer service team and IT will be contacted for the changeover from the use of the Stopford system to Tranman for pool car bookings. The expected timeframe for this changeover is 4 weeks.  Delayed and Rescheduled	Procurement/Technic al Officer

Ser	vice, Report, Plan no. & Finding	Agreed Action	Dates	Comment	Responsible Officer
	<ul> <li>implementing or developing a pool car booking system</li> </ul>				
	<ul> <li>identifying ways of transferring the balance of pool car usage from shorter journeys to longer ones</li> </ul>				
HIGH	ROADS & INFRASTRUCTURE SERVICES WARDEN SERVICES 3. Second Bin Service Verification  Wardens are expected to verify the veracity of applications from customers for a second domestic bin service. This requires the warden to confirm that information provided by the customer is accurate and meets the defined criteria. The information provided to substantiate an application can be very personal and sometimes of a sensitive medical nature. Wardens have been asked to provide this service but have received no formal training in how to ensure a customer's dignity is maintained or to ensure they are aware of the requirements of General Data Protection Regulation (GDPR) in relation to personal data for this specific process.	Review the process for:  Review the second bins that are in place and the process for rationalising. This review to also give consideration to composition and identify opportunity to increase recycling and reduce general waste.	30/09/2022 30/12/2022 30/06/2023 30/09/2023 31/10/2023 <b>31 Mar 2024</b>	Letters remain in draft form, Operations Manager to discuss with Head of Service. Alterations made through sensitivity of medical needs.  Delayed and Rescheduled	Operations Manager, Roads & Infrastructure Services
	Due to the sensitivity of this process, and the potential risks associated with data protection it is recommended that the current verification process is reconsidered to determine if it is appropriate to maintain it in its current form. If it is decided it should be retained then there should be engagement with the Council's Governance and Risk Manager to ensure it is being carried out in full compliance with GDPR.				

Ser	vice, Report, Plan no. & Finding	Agreed Action	Dates	Comment	Responsible Officer
HBIH	ADULT SERVICES (OLDER ADULTS & COMMUNITY HOSPITALS) HSCP - CARE PROGRAMME APPROACH 1. CPA Procedures  There are no agreed CPA written procedures, including client assessment processes, to ensure a consistent approach to CPA service provision across the HSCP.	Processes and procedures will be developed across Argyll & Bute to improve consistency and ensure service provision is appropriate across the region.  This is subject to the recruitment of key posts within the service which are currently vacant.	30/06/2022 31/12/2022 28/02/2023 <b>30 Sep 2023</b>	CPA procedures and guidance has been completed. Service running well. Copy of CPA guidance provided. Approval of procedures awaited.  Evidence Required	Consultant Nurse
НВІН	ADULT SERVICES (OLDER ADULTS & COMMUNITY HOSPITALS) HSCP - CARE PROGRAMME APPROACH 3. Client Records  There is no consistent agreed process for maintaining client records, including the recording and sharing of information.	HSCP expect to transition to new Eclipse system. Implementation of the new system and associated processes and procedures will address this recommendation and the Data Officer will be involved in the development of processes and procedures.	30/06/2022 30/09/2022 31/03/2023 30/06/2023 30/09/2023 <b>31 Dec 2023</b>	Eclipse has now been fully implemented as the replacement for the Care First. The Eclipse team continue to work through a number of service issues as part of the implementation process. The recommendations relating to the CPA will be fully implemented by end November.  Delayed and Rescheduled	Service Manager/ Eclipse Project Manager
MEDIUM	ADULT SERVICES (OLDER ADULTS & COMMUNITY HOSPITALS) HSCP - CARE PROGRAMME APPROACH 4. Carefirst  Carefirst does not have a specific identifier category for clients on the CPA programme.  Carefirst will be replaced by the system Eclipse system in June 2022.	Service is moving to Eclipse on June 2022, an identifier category will be included.	30/06/2022 30/09/2022 31/03/2023 30/09/2023 <b>31 Dec 2023</b>	Eclipse has now been fully implemented as the replacement for the Care First. The Eclipse team continue to work through a number of service issues as part of the implementation process. The recommendations relating to the CPA will be fully implemented by end November.  Delayed and Rescheduled	Service Manager/ Eclipse Project Manager
ПОМ	FINANCE/TRANSFORMATION H&SCP - Complaints Handling  3. Training	Complaints Handling Training will be incorporated into staff training processes	30/09/2022 30/11/2022 30/06/2023 <b>30 Sep 2023</b>	A copy of each months sampling is kept within the Financial Services drive along with any emails that have been sent to	Chief Nurse-NHS Highland

Ser	vice, Report, Plan no. & Finding	Agreed Action	Dates	Comment	Responsible Officer
	Training should be provided in the complaints handling procedures for the IJB			query this. Responses to the emails are also embedded onto the months sampling spreadsheet. Procedures notes are available and are also filed in the drive.  Approval of procedures awaited.  Evidence Required	
HIGH	ADULT SERVICES (MENTAL HEALTH LEARNING DISABILITY, ADDICTIONS & LIFELONG CONDITIONS/CSWO)  Client Funds 2. Detail restricted.	Detail restricted	30/06/2023 31/08/2023 <b>31 Oct 2023</b>	Detail restricted  Delayed and Rescheduled	SW Admin Manager
HIGH	ADULT SERVICES (MENTAL HEALTH LEARNING DISABILITY, ADDICTIONS & LIFELONG CONDITIONS/CSWO)  Client Funds 3. Detail restricted.	Detail restricted	31/03/2023 30/06/2023 31/08/2023 <b>31 Oct 2023</b>	Detail restricted  Delayed and Rescheduled	Finance Manager Departmental Support
ндн	ADULT SERVICES (MENTAL HEALTH LEARNING DISABILITY, ADDICTIONS & LIFELONG CONDITIONS/CSWO)  Client Funds 4. Detail restricted.	Detail restricted	31/03/2023 30/06/2023 31/08/2023 <b>31 Oct 2023</b>	Detail restricted  Delayed and Rescheduled	SW Admin Manager
HIGH	ADULT SERVICES (MENTAL HEALTH LEARNING DISABILITY, ADDICTIONS & LIFELONG CONDITIONS/CSWO)  Client Funds 6. Detail restricted.	Detail restricted	30/06/2023 31/08/2023 <b>31 Dec 2023</b>	Detail restricted  Delayed and Rescheduled	SW Admin Manager
HIGH	ADULT SERVICES (MENTAL HEALTH LEARNING DISABILITY, ADDICTIONS & LIFELONG CONDITIONS/CSWO)	Detail restricted	31/03/2023 30/06/2023	Detail restricted  Delayed and Rescheduled	Finance Manager Departmental Support

Se	vice, Report, Plan no. & Finding	Agreed Action	Dates	Comment	Responsible Officer
	Client Funds 8. Detail restricted.		31/08/2023 <b>31 Oct 2023</b>		
нын	H&SCP - FINANCE/TRANSFORMATION Customer Service Centre  1. Failure to ensure CET have up to date Service information There is concern that some teams within HSPC are not fully engaging with CSC, despite repeated requests from Senior Managers to review their information. In addition, the Duty rotas and contact details on the HSPC SharePoint are not always up to date. HSCP must engage with CET to review the online and offline information available to agents and customers to ensure it is accurate, up to date and reflects current team structures and duty rotas.	Provided by key officer HSCP management will work with the CET team to determine the best way to approach the current problem and implement the correct solution agreeable by HSCP and CSC.	30/06/2023 30/09/2023 <b>31 Mar 2024</b>	Ongoing work re sufficient engagement and information being provided to CSC Team. This still requires to be fully reviewed.  Delayed and Rescheduled	Business Improvement Manager
VFM	H&SCP - FINANCE/TRANSFORMATION — Customer Service Centre  6. Routing of calls to the appropriate channels Calls for HSPC represent the highest volume of both calls handled by CSC and transferred to the Service. The data provided detailing the teams the calls are transferred to indicates that it may be more appropriate for properly trained staff to handle and manage these calls. Contact Centre and HSCP should analyse whether it is more efficient to route certain call types on the HSCP Golden Number directly to HSCP for them to manage or that specific issues which require more specialist or detailed knowledge are dealt directly by HSCP.	Provided by key officer The service will engage in discussions with CET's Customer Engagement Manager to ensure that suitable arrangements are in place which maximises efficiency and effectiveness of the handling of customer contacts and enquiries via the HSCP Golden Number.	30/06/2023 30/09/2023 <b>31 Mar 2024</b>	Contact centre staff are regularly provided with training in public protection and this can be arranged as required. As noted previously we have responded to protection concerns by ensuring staff are directed to respond to CSC appropriately. This still requires to be fully reviewed.  Delayed and Rescheduled	Business Improvement Manager

# Action Plan Points Due After 30 September 2023

row	CUSTOMER SUPPORT SERVICES Customer Service Centre  4. The Customer Service Standard Charter The Charter does not reflect all the channels now available to customers to raise initial enquiries. The Charter is currently being reviewed based on consultation with the public after the pandemic and will be updated to reflect the results and to take account of other key Council Strategies including the Digital Strategy and Customer Service Strategy. to be updated to reflect the updated performance standards	Provided by key officer 1. CET will consult customers on Charter Standards as part of the survey informing the new Customer Service Strategy. 2. CET will include proposals for a revised Customer Service Charter in the Customer Service Strategy to be approved by ELT and SMT.	31/10/2023 31 Dec 2023	New draft Customer Service Strategy including an updated Customer Charter (now called a Customer Service Compact) is out for internal consultation before being issued for Public input.  Delayed and Rescheduled	Customer Engagement Manager
МОЛ	DEVELOPMENT & ECONOMIC GROWTH Private Sector Housing Grants & Adaptions  2. The Scheme of Assistance The Councils Scheme of Assistance (SoA) which was introduced under the duties and powers set out in the Housing (Scotland) Act 2006, and sets out the strategy of support for owners to address properties which are Below Tolerable Standard (BTS) and in disrepair does not contain up to date information and should be updated after the outcome of the national policy review.	As per Local Housing Strategy 2022-2027 Action Plan: The Scheme of Assistance, will be revised in 2023, after the outcome of national policy review on adaptions.	31/12/2023 <b>31 Mar 2024</b>	Housing and HSCP meeting held to discuss proposed changes to Scheme of Assistance. Working is ongoing towards preparing a draft update of Scheme of Assistance. Further meetings to be arranged as update progresses Revised Completion date has been set as 31/03/24 to fully review and consider the proposed revisions to the Scheme of Assistance.  Delayed and Rescheduled	Team Lead - Housing operations
НВН	ADULT SERVICES (OLDER ADULTS & COMMUNITY HOSPITALS) HSCP - CARE PROGRAMME APPROACH  2. CPA Training There is no programme of CPA training available to relevant HSCP staff to ensure a consistent approach to CPA service provision across the HSCP.	A training programme will be developed once key service staff are recruited.	30/09/2022 28/02/2023 <b>31 Dec 2023</b>	Completed - CPA staff have been recruited and rolling out training, regular input to staff who are engaged in CPA, staff forums and bespoke input/training available to all HSCP staff. CPA Powerpoint provided. Approval of programme awaited.	Service Manager